

Business Results

10-Year Summary

April 1 - March 31

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2008
										yen in Millions	U.S. dollars in Thousands
Statement of income											
Sales	325,398	365,697	338,930	378,705	452,726	514,867	626,316	679,822	745,259	577,922	5,883,355
Operating income	26,612	34,824	19,314	33,901	55,912	70,018	89,224	69,037	77,954	13,838	140,873
ratio to sales	8.2%	9.5%	5.7%	9.0%	12.4%	13.6%	14.2%	10.2%	10.5%	2.4%	2.4%
Ordinary income	27,419	35,330	19,748	35,832	58,045	71,828	90,196	67,319	74,468	14,807	150,738
ratio to sales	8.4%	9.7%	5.8%	9.5%	12.8%	14.0%	14.4%	9.9%	10.0%	2.6%	2.6%
Net income	13,399	15,850	1,115	19,237	33,386	41,842	55,306	41,201	46,634	267	2,718
ratio to sales	4.1%	4.3%	0.3%	5.1%	7.4%	8.1%	8.8%	6.1%	6.3%	0.0%	0.0%
Segment information											
Operating Segment Information											
Industrial products (Note 1) •• Sales	185,824	196,535	183,699	192,179	191,682	207,366	251,384	268,888	256,910	209,491	2,132,658
Operating income	10,722	13,229	4,640	11,502	13,437	16,539	22,938	28,019	27,921	8,300	84,496
Electronic products (Note 1) •• Sales	107,056	132,144	119,626	146,780	219,709	261,541	327,398	356,941	432,332	314,315	3,199,786
Operating income	12,728	16,391	10,633	16,848	38,881	47,152	58,713	31,449	40,852	-933	-9,498
Functional products ••••••• Sales	32,516	37,018	35,604	39,745	41,333	45,959	47,533	53,991	56,016	54,114	550,891
Operating income	3,161	5,203	4,039	5,550	3,592	6,326	7,573	9,568	9,180	6,470	65,866
Segment information by geographic area											
Japan •••••••••••••• Sales	232,364	248,009	237,459	252,881	286,322	295,115	271,186	268,364	256,288	207,263	2,109,977
Operating income	21,785	28,776	16,727	29,803	51,158	65,918	76,888	52,535	44,969	3,305	33,646
North America •••••••• Sales	36,870	37,983	31,337	33,386	37,216	35,836	38,580	42,349	45,054	39,002	397,048
Operating income	1,635	1,402	172	1,027	-2,399	-2,479	-1,078	-663	338	-1,298	-13,214
Europe •••••••••••• Sales	13,916	17,614	13,287	14,496	16,422	17,392	19,395	23,787	29,172	25,519	259,788
Operating income	903	1,024	248	447	509	246	693	1,587	2,178	-20	-204
Asia & Oceania ••••••• Sales	42,246	62,090	56,845	77,940	112,764	166,522	297,153	345,321	414,743	306,136	3,116,522
Operating income	2,288	3,495	1,340	2,396	6,547	5,936	12,575	12,382	27,614	8,368	85,188
Per share information											
Net assets per share	1,274.0	1,305.8	1,314.5	1,367.4	1,360.7	1,583.8	1,943.7	2,192.3	2,297.1	2,148.2	21.87
Net income per share	82.0	93.5	6.4	108.5	198.0	252.7	332.3	248.3	280.1	1.6	0.02
Dividends per share	18.0	21.0	22.0	24.0	40.0	50.0	60.0	70.0	80.0	80.0	0.81
Shares outstanding (thousands)	166,511	173,758	173,758	173,758	173,758	173,758	173,758	173,758	173,758	173,758	-
Shareholders	6,559	14,903	15,556	17,144	20,999	16,725	16,057	35,224	41,309	63,479	-
Balance sheet											
Total assets	334,500	357,653	350,340	379,811	389,525	443,264	556,934	604,208	595,972	558,258	5,683,172
Equity	212,126	226,893	228,409	237,560	223,114	261,090	321,464	364,942	382,627	357,839	3,642,869
ROA	4.1%	4.6%	0.3%	5.3%	8.7%	10.0%	11.1%	7.1%	7.8%	0.0%	-
ROE	6.7%	7.2%	0.5%	8.3%	14.5%	17.3%	19.0%	12.0%	12.5%	0.1%	-
Equity to total assets	63.4%	63.4%	65.2%	62.5%	57.3%	58.9%	57.7%	60.4%	64.2%	64.1%	-
Capital investment	25,502	26,716	34,684	28,306	31,731	40,101	60,889	75,324	59,406	55,926	569,337
Depreciation cost	16,463	18,344	20,442	21,143	21,386	24,681	31,470	40,169	49,617	50,556	514,670
R&D expenses	10,646	12,423	13,053	13,851	15,822	16,739	20,489	21,733	22,096	21,716	221,073
Number of employees (Note 2)	12,763	13,834	13,685	15,389	18,926	22,454	27,865	32,101	33,663	28,640	-

Note 1. From FY1999 to FY2002, electronic component-related products are categorized in "Industrial products".

2. Part-time employees are included.

3. The exchange rate Japanese yen and US dollars is the rate at March 31, 2009, which was ¥98.23 to US\$1.00.