

# A Total of Approximately 27,000 Employees from 114 Group Companies Worldwide Are Committed to CSR Activities as “One-NITTO”

Under the slogan One-NITTO, approximately 27,000 employees from 114 Group companies around the world are encouraged to pursue the same goal in a manner suitable for each company and country. It is not easy for such a great number of people to make a concerted effort towards the same goal, but we will do it to make the Nitto Denko Group a truly global name.



## Corporate Profile

(as of March 31, 2006)

Company Name: Nitto Denko Corporation  
 Established: October 25, 1918  
 Head Office: 2-5-25, Umeda, Kita-ku, Osaka 530-0001, Japan  
 President: Masamichi Takemoto  
 Capital: ¥26,783 million  
 Number of Employees: 3,187 (non-consolidated), 21,527 (consolidated)

## Nitto Denko Group Companies

(as of April 1, 2006)

### Europe (12 companies)

Nitto Europe NV  
 Nissho Hungary Precision KFT.  
 Kyoshin Europe Ltd.  
 Nitto Scandinavia Ab  
 Nitto Deutschland GmbH  
 Nitto France S.A.R.L.  
 Nitto UK Ltd.  
 Nitto Italia S.R.L.  
 Nitto Polska Sp.zo.o.  
 Hydranautics B.V.  
 Hydranautics GmbH  
 HY Membranes Iberica (SI)

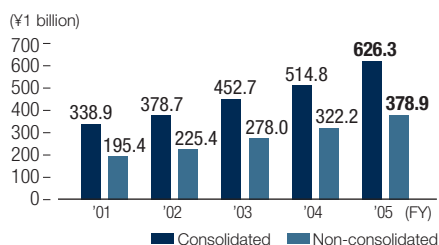
### South Asia (20 companies)

Nitto Denko (Singapore) Pte. Ltd.  
 Nitto Denko Electronics (Malaysia) Sdn. Bhd.  
 Nitto Denko Material (Thailand) Co., Ltd.  
 Nitto Denko Materials Malaysia Sdn. Bhd.  
 Nitto Denko (Philippines) Corporation  
 Nissho Precision (Malaysia) Sdn. Bhd.  
 Nissho (Singapore) Pte. Ltd.  
 Nissho Precision (Thailand) Co., Ltd.  
 Nissho (Thailand) Co., Ltd.  
 Kyoshin Singapore Pte. Ltd.  
 Kyoshin (Malaysia) Sdn. Bhd.  
 Kyoshin Technology (Thailand) Co., Ltd.  
 Philippine Advanced Processing Technology, Inc.  
 Kyoshin (Philippines) Corp.  
 Pt. Nitto Matex Indonesia  
 Nitto Matex (Thailand) Co., Ltd.  
 Pt. Nitto Materials Indonesia  
 Nitto Denko (Australia) Pty. Ltd.  
 Nitto Denko Vietnam Co., Ltd.  
 Nitto Denko Tape Materials (Vietnam) Co., Ltd.

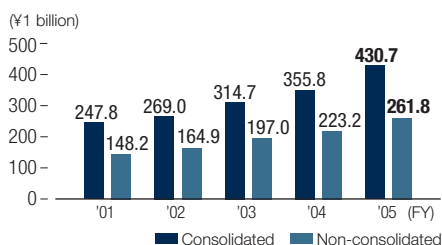
### East Asia

Nitto Denko (China) Investment Co., Ltd.  
 Nitto Denko (Suzhou) Co., Ltd.  
 Nitto Denko (Shanghai Song Jiang) Co., Ltd.  
 Nitto Denko (Shanghai Pu Dong New Area) Co., Ltd.  
 Shanghai Nitto Optical Co., Ltd.  
 Nitto Denko (HongKong) Co., Ltd.  
 Nitto Denko (HongKong) Ltd.  
 Nitto Denko Materials (Shenzhen) Co., Ltd.  
 Nitto Denko (Tianjin) Co., Ltd.  
 Nitto Denko Fine Circuit Technology (Shenzhen) Co., Ltd.  
 Nitto Denko Xiamen Co., Ltd.  
 Nissho (HongKong) Ltd.  
 Nissho Sangyo (Shanghai) Co., Ltd.  
 Nissho (Tianjin) Precision Co., Ltd.  
 Nissho (Dalian Ftz) International Trading Co., Ltd.  
 Nissho Precision (Suzhou) Co., Ltd.  
 Nissho Precision (Wuxi) Co., Ltd.  
 Nissho Precision (Dongguan) Co., Ltd.  
 Kyoshin (Hong Kong) Co., Ltd.  
 Kyoshin Electronics (Shanghai) Co., Ltd.  
 Kyoshin Industry & Trade (Dalian F.T.Z.) Co., Ltd.

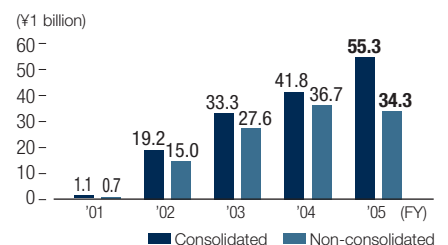
## Net Sales



## Cost of Sales

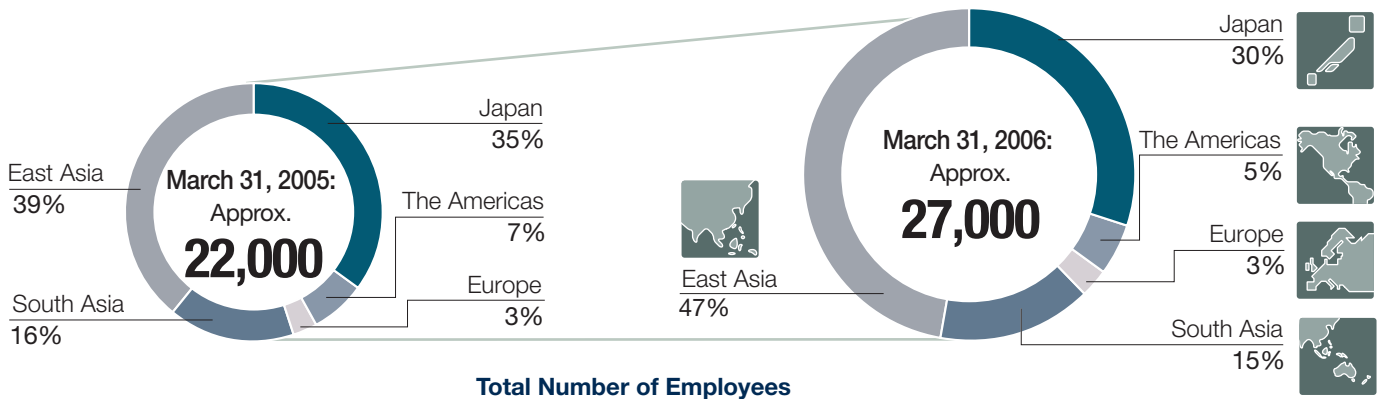


## Net Income



# Nitto Denko Group Employees by Region

(including consolidated subsidiaries of Nitto Denko Corporation)



**(37 companies)**

## Japan

**(28 companies)**

## The Americas

**(17 companies)**

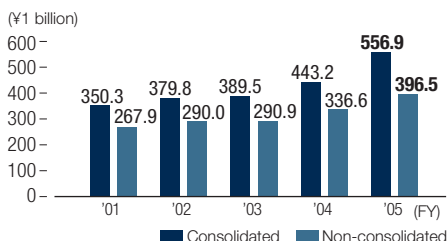
Kyoshin Electronics (Dongguan) Co., Ltd.  
 Kyoshin Electronics (Tianjin) Co., Ltd.  
 Nitto Matex (Hong Kong) Co., Ltd.  
 Nitto Matex (Shanghai) International Trading Co., Ltd.  
 Nitto Matex (Tianjin) Fabricating Co., Ltd.  
 Nitto Matex (Shenzhen) Co., Ltd.  
 Suzhou Nitto Matex Electronics Co., Ltd.  
 Nitto Denko (Shanghai) Electro-Energy Co., Ltd.  
 Nitto Denko (Taiwan) Corporation  
 Taiwan Nitto Optical Co., Ltd.  
 Nissho (Taiwan) Corporation  
 Nistem Cosmo Technology Ltd.  
 Nitto Matex (Taiwan) Co., Ltd.  
 Korea Nitto Optical Co., Ltd.  
 Nistem Korea Co., Ltd.  
 Korea Optical High Tech Co., Ltd.  
 Korea Nitto Denko Co., Ltd.

Nitto Denko Corporation  
 Nitto Shinko Co., Ltd.  
 Nitto Denko CS System Corporation  
 Nitoms Inc.  
 Nissho Corporation  
 Kyoshin Co., Ltd.  
 Nitto Denko Matex Corporation  
 Nitto Life-Tech Co., Ltd.  
 Aichi Nitto Denko Corporation  
 Nitto Electronics Kyusyu Co., Ltd.  
 Nitto Seiki Co., Ltd.  
 Mie Nitto Denko Corporation  
 Nitto Medical Co., Ltd.  
 Sanshin Kako Corporation  
 Saitama Nitto Denko Corporation  
 Fukushima Nitto Shinko Co., Ltd.  
 Nissho Sangyo Co., Ltd.  
 L Nissho Corporation  
 Kyoshin Chemical Industrial Co., Ltd.  
 Kyoshin TM Co., Ltd.

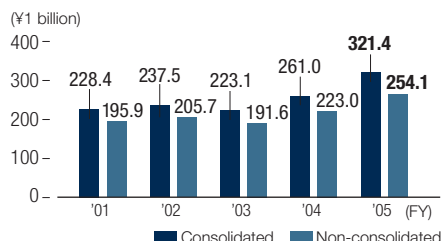
Matex Kako Corporation  
 Nitto Analytical Techno-Center Co., Ltd.  
 Optmate Corporation  
 Nitto Business Support Corporation  
 Nitto Denko Himawari Co., Ltd.  
 Nitto Logi-Com Corporation  
 Shinko Service Co., Ltd.  
 Kyoshin Building Co., Ltd.

Nitto Americas, Inc.  
 Permacel  
 Hydranautics  
 Permacel Automotive, Inc.  
 Aveva Drug Delivery Systems Inc.  
 Permacel St. Louis, Inc.  
 Permacel Kansas City, Inc.  
 Nitto Denko America, Inc.  
 Graphic Technology Inc.  
 Nistem Corporation  
 Piqua Technologies Inc.  
 Piqua Technologies, Llc  
 Toyo Lex Industry Corporation  
 Nitto Denko Technical Corporation  
 Kinovate Life Sciences Inc.  
 Permacel Of Mexico, S. De R. L. De C. V.  
 Permacel Of Latin America Ltda.

## Total Assets



## Shareholders' Equity



## Number of Employees

